Faculty of Economic and Business, Universitas PGRI Semarang, 2024



## The Effect of Servant Leadership, Organizational Culture and Work Creative Behavior on HR Performance

## B Mayang Puspita Widyantoro<sup>1</sup>, Noni Setyorini<sup>2</sup>, Ika Indriasari<sup>3</sup>

<sup>1,2,3</sup> Universitas PGRI Semarang, Indonesia,

Corresponding Author: mayangwidyantoro@gmail.com

## Abstract

This study examines the influence of Work Creative Behavior, Servant Leadership, and Organizational Culture on employee performance at the Central Java Tribune. Using a survey method on 67 employees, validity and reliability tests were conducted to ensure the accuracy of the research instrument. Multiple linear regression analysis shows that the three variables have a positive and significant influence on employee performance. Work Creative Behavior improves performance through creative ideas and innovation. Servant Leadership, which supports employee development, contributes positively to performance. In addition, a conducive Organizational Culture was shown to encourage better employee performance. This research shows the importance of strengthening work creativity, implementing servant leadership, and developing a strong organizational culture to improve employee performance at the Central Java Tribune. The practical implication is that management must focus on performance improvement strategies through these three aspects.

**Keywords:** Work Creative Behavior, Servant Leadership, Organizational Culture, Employee Performance, Central Java Tribune.